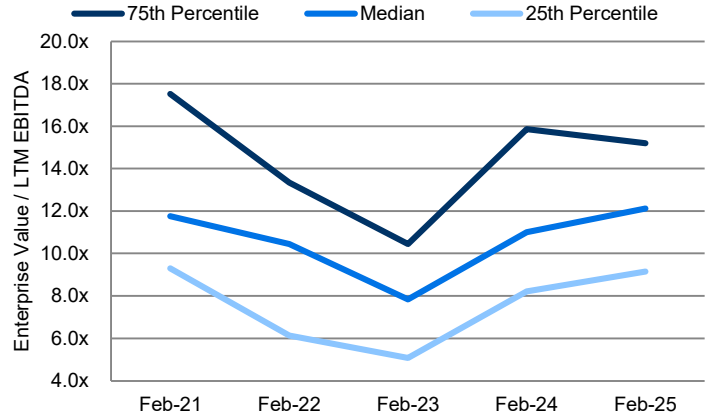


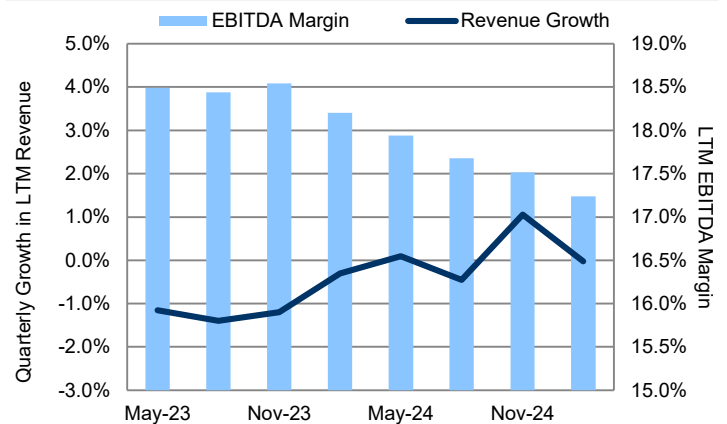
M&A Activity

- The 2024 M&A market wrapped up things nicely as deal makers successfully navigated rate changes, macroeconomic factors, higher financing costs and a major US election. 2024 North American M&A volume increased 10% with value climbing 16% when compared to 2023. In 2024 private equity deal making volume and value in the US grew 13% and 19%, respectively. In North America and Europe, M&A median valuation multiples softened to 8.8x EV / EBITDA for the year. In 2024 private equity median multiples in North America and Europe climbed to 12.2x EV / EBITDA. The outlook for 2025 remains positive as deal makers aim to take advantage of industries such as TMT, IT, healthcare, AI, industrials and energy. Digital transformation, private equity dry powder, regulatory easing, and expected rate cuts could all help spur activity in 2025.
- In January 2025, Beacon Roofing's board of directors rejected QXO, Inc.'s \$11 billion bid to acquire the leading roofing and building material distributor. Beacon also completed the acquisition of 2024 VLC, LLC, a leading provider of exterior and interior wall cladding.
- On October 8, 2024, Builders FirstSource, Irving, Texas, national distributor of building products and prefab components, acquired High Mountain Door & Trim Inc., a distributor of building products, prefabricated components and value-added services based in Reno, Nevada. High Mountain Door & Trim was a division of 1847 Cabinets.
- On August 2, 2024, Beacon, the leading publicly-traded wholesale distributor specializing in roofing, waterproofing and related exterior products, announced that it completed the acquisition of SSR Roof Supply Ltd. SSR has been operating in the Vancouver, British Columbia market for over 30 years.
- On August 1, 2024, Quanex Building Products Corporation announced that it closed on its \$949 million acquisition of Tyman plc from Teleios Capital Partners. Tyman plc designs, manufactures, and supplies engineered fenestration components and access solutions to the construction industry.

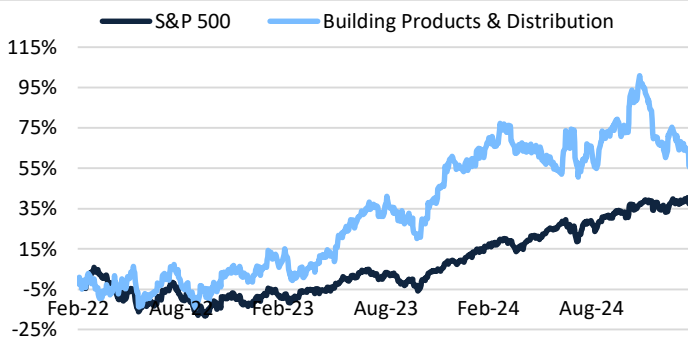
Trend in Industry EBITDA Multiples¹



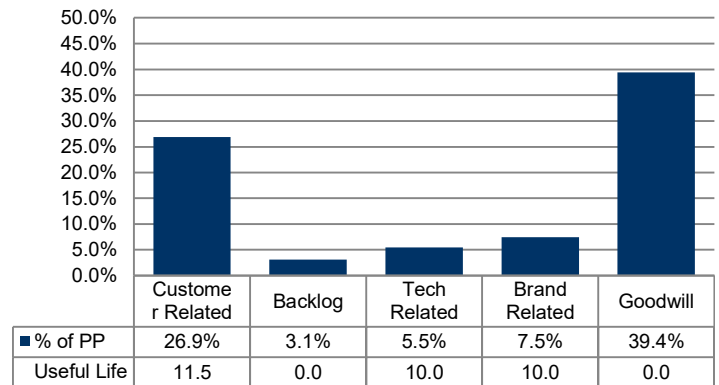
Trends in Revenue Growth and EBITDA Margins¹



Relative Stock Price Returns²



Purchase Price Allocation (PPA) % from Recent Transactions



¹ Calculated using aggregated data for APOG, AAO, SSD, ROCK, NX, PGTI, TREX, GFF, CNR, CBPX, IIN, MAS, BLD, PC, JCI.
² Building Products Industry is a custom, equal-weighted index constructed with the aforementioned companies.

Notable M&A Deals



On September 19, 2024, Masco Corporation announced the completion of the sale of Kichler Lighting to an affiliate of Kingswood Capital Management for approximately \$125 million. Headquartered in Solon, Ohio, Kichler Lighting is a provider of decorative residential and light commercial lighting products, ceiling fans and LED lighting systems across both consumer and professional distribution channels.



On September 25, 2024, Apogee Enterprises, Inc. announced that it entered into a definitive agreement to acquire UW Interco, LLC from Heartwood Partners for \$240 million in cash. UW Solutions is a U.S. based, vertically integrated manufacturer of high-performance coated substrates. The Company serves a broad range of customers in attractive end markets, including building products for distribution centers and manufacturing facilities.



On July 24, 2024, Johnson Controls International plc announced it reached a definitive agreement to sell its Residential and Light Commercial HVAC business in an all-cash transaction to the Bosch Group. The transaction includes the North America Ducted business and global Residential joint venture with Hitachi, Ltd., of which Johnson Controls owns 60% and Hitachi owns 40%. The total transaction is valued at \$8.1 billion.